

# Project Management Institute

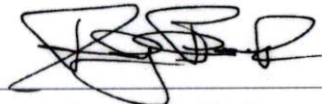
THIS IS TO CERTIFY THAT

## Shahram Salmassi

HAS BEEN FORMALLY EVALUATED FOR DEMONSTRATED EXPERIENCE, KNOWLEDGE AND PERFORMANCE  
IN ACHIEVING AN ORGANIZATIONAL OBJECTIVE THROUGH DEFINING AND OVERSEEING PROJECTS AND  
RESOURCES AND IS HEREBY BESTOWED THE GLOBAL CREDENTIAL

### Project Management Professional (PMP)<sup>®</sup>

IN TESTIMONY WHEREOF, WE HAVE SUBSCRIBED OUR SIGNATURES UNDER THE SEAL OF THE INSTITUTE



**Randall T. Black**  
Chair, Board of Directors



**Sunil Prashara**  
President and Chief Executive Officer



**PMP<sup>®</sup> Number:** 1379586

**PMP<sup>®</sup> Original Grant Date:** 23 December 2010

**PMP<sup>®</sup> Expiration Date:** 22 December 2022

